



A Leadership Institute for: Assistant Principals, PK-12

# Assistant Principals Study Group

An Ongoing Cohort of Support and Coaching



Matt King



Jim Marini

Featuring **AthenaK12 Educational Consulting** Presenters:

**Matt King, EdD**  
and **Jim Marini, EdD**

Eight Sessions, both In-Person and Online, starting **November 3, 2021**

This institute has a maximum enrollment of 10 and consists of two In-Person Sessions and nine Synchronous Online Sessions. Dates below.

Hours for In-Person Sessions:  
9:00am to noon

20 PD Hours, Content Area:  
Leadership and Administration

Fees: Member \$1195/ Non-Member \$1495

MSAA Contact: [ltaylor@msaa.net](mailto:ltaylor@msaa.net)

	Date	Time	Location/Delivery
Session 1	November 3, 2021	9:00am to noon	MSAA Office, Franklin, MA
Session 2	November 24, 2021	7:30 to 9:00am	Synchronous Online
Session 3	December 8, 2021	7:30 to 9:00am	Synchronous Online
Session 4	January 12, 2022	7:30 to 9:00am	Synchronous Online
Session 5	January 26, 2022	7:30 to 9:00am	Synchronous Online
Session 6	February 9, 2022	7:30 to 9:00am	Synchronous Online
Session 7	March 9, 2022	7:30 to 9:00am	Synchronous Online
Session 8	April 6, 2022	7:30 to 9:00am	Synchronous Online
Session 9	April 27, 2022	9:00am to noon	MSAA Office, Franklin, MA
Session 10	May 11, 2022	7:30 to 9:00am	Synchronous Online
Session 11	May 25, 2022	7:30 to 9:00am	Synchronous Online

Assistant principals play an integral role in creating a positive school culture and impacting the success of all students. Theirs is one of the most varied and challenging school leadership roles—crossing the boundaries of operations, curriculum, instruction, student services and community engagement— and requires strong relationships with administrators, teachers, teacher leaders, students and parents. Many struggle to navigate the numerous demands placed on them from each sector of the school community and to leverage their daily interactions into opportunities for growth. Unfortunately, this work can become conflict-driven, complex and isolating with few occasions for turning experience into wisdom. This program provides assistant principals with a forum to strengthen their leadership skills while learning alongside colleagues in a highly interactive, supportive and confidential small group setting.

Participants use this forum to pose questions or present a particular issue from their current work for the purpose of problem solving and strategizing. They also develop their ability to take a learning stance through the use of consultancy protocols, problems of practice, case studies and professional readings. The agenda is always guided by the needs of the participants.

**Participants will:**

- Understand the unique opportunities to exercise leadership within their role
- Impact school culture through daily interactions and partnerships with students, parents, and colleagues.
- Increase their capacity to influence people to shift their thinking and improve their behaviors and practice.
- Deepen their thinking and expand their repertoires.
- Engage in solving problems of practice with colleagues.
- Explore the pathway to the principalship (for those who have that interest).



**Matt King, EdD** has led schools for more than 36 years. For 28 years Matt led three high-performing suburban Massachusetts school districts: most recently as Superintendent of the Wellesley Public Schools, and before that, he was Superintendent/Principal of Lincoln-Sudbury Regional High School, and Superintendent/Principal of the Carlisle Public Schools. Additionally, Dr. King was the head of the Rashi School, Boston's Reform Jewish Independent K-8 School. Matt has published numerous articles and consulted with school administrators throughout the country on school leadership, strengthening school culture and managing conflict. He has also taught graduate courses and helped run summer institutes at the Harvard Graduate School of Education and Wheelock College, where he directed a principal certification program. As an instructor for the statewide program for Leadership Licensure Program run by the MSAA, Matt prepared educators who sought to become directors or principals.

**Jim Marini, EdD** has been superintendent of schools in Winchester as well as Interim Superintendent in Brookline, Newton and North Andover school districts. He also was principal of Newton North High School and Concord Middle School. Dr. Marini is a coach in the New Superintendent Induction Program (NSIP) for the Massachusetts Association of School Superintendents and a Boston College adjunct faculty member. Dr. Marini has dedicated himself to the mentoring and development of school level and central office administrators across the Commonwealth. He possesses incredible listening and speaking skills and is viewed by many as an exemplar of clear and effective communication, particularly around challenging topics and issues.

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**LEADERSHIP MATTERS**

